UFM OPEN DAYS

"How to promote socio-economic development in the region through improved multimodal logistics and transport networks"



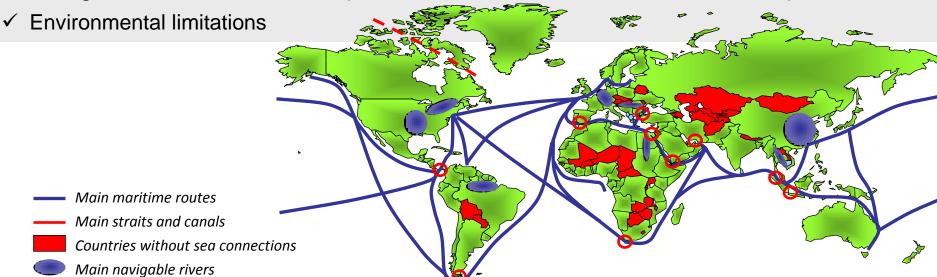
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- II. The role of ports in Logistics
- III. The relevance of the Mediterranean Sea in international trade
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Logistics in the world economy Main features of world logistics today

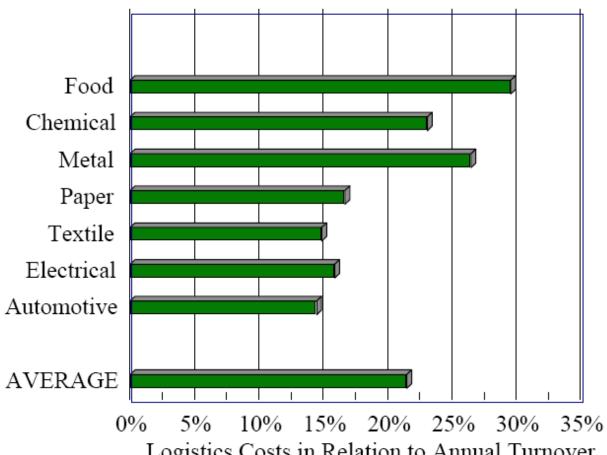
- ✓ Global scale companies (Multinationals)
- ✓ New logistics "mega-operators"
- ✓ Cooperation and competition between ports
- ✓ Relation between ports and logistics centres
- Change in the typology and amount of Logistics costs (less inventory costs vs. more transport costs)
- ✓ Lead time (Goods delivery in 24 hours)
- ✓ Geographically integration of logistics activities
- ✓ Changes in distribution schemas (one vs. several continental distribution centres)



Logistics in the world economy Why efficiency in maritime logistics is so important?

- Since 1950, world GDP has been multiplied by 7, and worldwide exports by
 100.
- In 2010 in Spain, 55% of exports and 83% of imports were done by sea.
 Road transport only accounted for 41% and 16% respectively.
- In 2010, world ports handled 500 million TEU approximately, approximately 20% more than in 2005. Road transport increased 4,5%.
- In Spain, port activity represents 20% of the transport GDP and 1,1% of the total GDP. It creates 35.000 direct jobs and more than 110.000 indirect jobs.
- Spanish port traffic has increased 60% in the last 14 years (1996-2010).
- Nowadays, general cargo's logistics costs represent 4,7% of their total value

Logistics in the world economy Logistics costs as a substantial proportion of the final price



Logistics Costs in Relation to Annual Turnover

Source: European Logistics Association



The role of ports in Logistics The impact of port costs in the global logistics chain

Only a minor percentage of the costs of logistics chains or even of the maritime leg of these chains, are due to ports

Main port costs

- ✓ Port fees
- ✓ Terminal Handling Charges
 (THC=150€ aprox. Far East / Europe)
- ✓ Container stockage in terminal Wharfage
- ✓ Inspections

Other costs linked to ports

- ✓ Customs clearance
- ✓ Loading / Unloading train or truck
- ✓ Other (commissions, land connections, etc.)



Port's impact on the efficiency and competitiveness of logistics chains is not linked to costs and/or tariffs, is linked to speed, transparency, productivity and intermodality

The role of ports in Logistics Key features of an efficient port

- Reliability: clients and logistics operators need to know their planning (lead time, etc) is going to be respected and fulfilled. And this despite inspections, etc.
- Speed: Reduce as much as possible time of stay of merchandises in the port due to port procedures.
- Transparency: clients need to know always what is happening to their cargo and why
- Intermodality: Number, frequency, capacity, price of train, barge, Ro-Ro connections

AND PRICE!!



The relevance of the Mediterranean in international trade The Mediterranean in the Europe-Asia trade



- La ruta Europa-Far East transporta aproximadamente tres veces más contenedores que la ruta transatlántica.
- La actual ventaja competitiva de los puertos del norte de Europa se construyó cuando la ruta transatlántica era el vínculo más importante que conectaba los principales centros de producción y consumo (Europa Occidental y Estados Unidos y Canadá).
- El incremento de tráfico de la ruta Far East-Europe supone una oportunidad para los puertos del sur de Europa

The oportunity of EuroMed-Asia traffics Claves para aprovechar esta oportunidad

Infrastructures (port & connectivity)

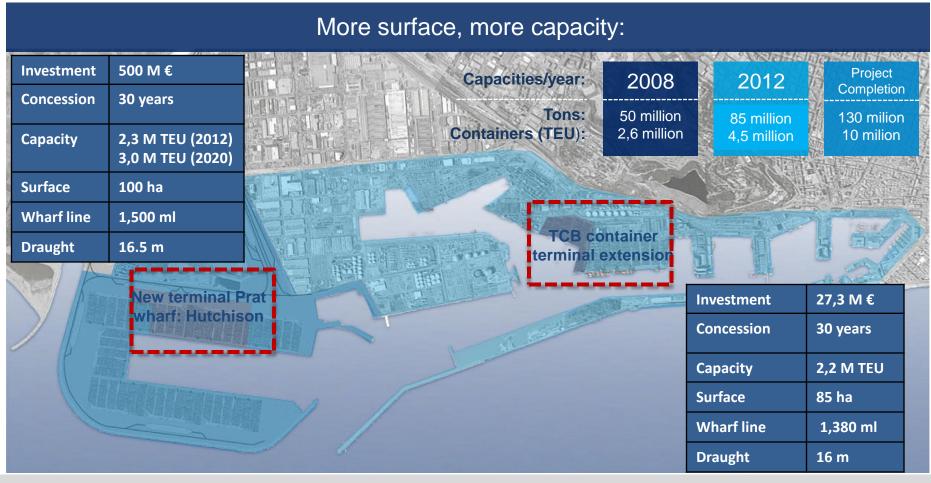
Promote freight traffic

Logistics chains integration

Client orientation and efficiency



1. Infrastructures: Expansion of the Port and Logistics areas The Port area will be increased by 2,3 times



Both container terminals, TCB and Hutchison, are expanding their surface areas and will offer a capacity for more than 4,5 million TEU in 2012

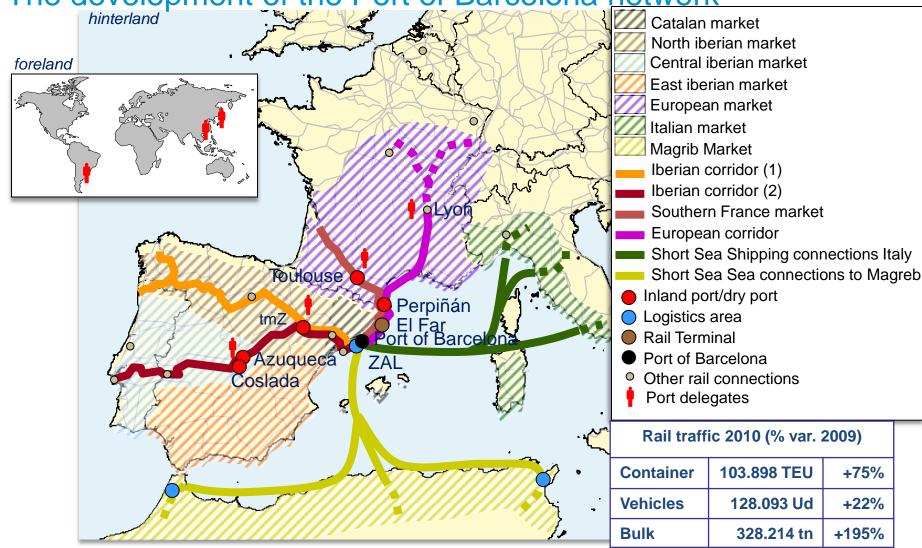
2. Services offer: Logistics chain integration The growing role of port authorities

The orientation of **port business towards intermodal transport and the logistics chain** as key elements of their competitiveness requires more flexible organizational structures with the capacity to serve new markets, offer new services ...

- -El objetivo es la promoción de **Servicios de Valor Añadido** para que los clientes tengan mejores servicios.
- -El puerto ha pasado de ser proveedor de infraestructuras a **promotor de servicios** de la cadena de suministro.
- -Rol del puerto como impulsor, promotor, gestor, partner... para pivotar el desarrollo de proyectos con **intereses compartidos** y con una única dirección → mejorar la accesibilidad, el nivel de servicios y la competitividad en los mercados del hinterland

2. Services offer: Logistics chain integration

The development of the Port of Barcelona network





2. Services offer: Logistics chain integration The inland terminals concept

Terminales marítimas interiores, puertos secos, ZALes, terminales intermodales con capacidad de prestar servicios de manipulación, de transporte, logísticos y operaciones de valor añadido, vinculadas al Puerto de Barcelona y conectadas mediante corredores de transporte multimodales.



Asegurar la conectividad de la red terrestre y marítima y ganar accesibilidad física y comercial frente a los cargadores, importadores y exportadores.



2. Services offer: Logistics chain integration Port of Barcelona's Short Sea Shipping connections

4 M Tn in 2010 = 110.000 trucks less on the road 510.000 passengers in 2010 (+9.5%) **BCN-Genoa** Genoa **BCN-Livorno** Livorno **Barcelona** Civitavecchia (Rome) **BCN-Tanger BCN-Civitavecchia BCN-Tunis** Tanger **Tunis**



2. Client orientation and efficiency Improved efficiency

Some of the tools developed in order to improve efficiency

1. Portic: The Port Community one stop shop



2. SAC: The customer service



3. The Quality Plan & Efficiency Network



A step forward in the Mediterranean Port sector

Towards an excess in the port offer?

During the last years the Mediterranean has seen the appearance of new ports and the expansion of others. This has resulted in a dramatic increase of capacity



Ports with limited hinterland and Potential focused on transshipment

Gateway and transshipment ports or With potential for both

Areas with a high concentration of new container port projects

The dramatic increase of capacity has not resulted in a dramatic increase of traffic (except transhipment)

A step forward in the Mediterranean Port sector Towards an excess in the port offer?

In order to be able to attract more traffic (and not only transshipment) and better serve the industry and companies of our hinterland, now we need to concentrate not only in the expansion of the surface but also in:

- a) Development and **improvement of sea connections** among ports (for cars, for containers, for ro-ro, etc)
- b) Efficient inland connections by rail, barge, road with consumer and industrial areas
- c) Improving customs and paracustoms procedures and simplifying EU procedures for cargo coming / going to non EU MED countries
- d) Simplification / Digitalization of information and documentation flows

A step forward in the Mediterranean Port sector Improving Mediterranean ports efficiency

Improving the efficiency of MED ports and the networks connected to the ports could result in

- 1.- Increase of competitiveness of the industries and companies of our hinterlands,
- 2.- Reduction of prices of products being consumed and exported
- 3. Significant increase of the country's exports
- 4. Dramatic increase of traffic in the region.



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Thank you.

