



Agenda

Seventh UfM Trade and Investment Forum

Navigating Disruption, Building Integration: Reshaping Trade and Investment in the UfM region

10 December 2025

Palau de Pedralbes, Barcelona/Spain

Event moderator: Ms. Natasha Walker

Local Time	Agenda Item
08:00 – 09:00	Registration and welcome coffee
09:00 – 09:15	Setting the scene by Ms. Natasha Walker
09:15 – 10:15	<p><u>Welcoming remarks</u> H.E. Nasser Kamel, Secretary General, Union for the Mediterranean</p> <p><u>Keynote Speeches</u></p>
10:15 – 10:45	Coffee break and group photo
10:45 – 12:15	<p>Panel 1 – Global Trade Disruption and its Repercussions in the UfM Region <i>Several trade and geopolitical disruptions are generating uncertainty and provoking businesses, in particular SMEs, and economies around the world to reconsider their value chains, assess current trade agreements, and adopt more agile policy structure. This session will discuss the implications of these challenges for the UfM region and approaches to how the region can address them.</i></p> <p><i>Scene Setter</i></p> <p><i>Panelists:</i></p>
12:15 – 13:30	Networking lunch
13:30 – 15:00	<p>Panel 2 – Trade Integration in the UfM Region <i>The second edition of the UfM Progress Report on Regional Integration provides actionable policy recommendations to promote trade integration. This session will explore pathways for improving trade synergies in the region.</i></p> <p><i>Scene Setter:</i> Mr. Mohammed Elrazzaz <i>Head of Sector – Economic Development and Employment Division UfM Secretariat</i></p> <p><i>Panelists:</i></p>



Local Time	Agenda Item
15:00 – 16:30	<p>Panel 3 – Promoting cross-border investment and bankable projects, particularly in sectors such as green energy, digital services, and sustainable production</p> <p><i>The UfM region continues to fall short of its potential in terms of attracting investment. This session will present best practices from Investment Promotion Agencies (IPAs) around the region, as well as key bottlenecks and opportunities. Furthermore, the region presents a growing pipeline of bankable projects; How can these initiatives be reinforced to ensure they meet investment criteria and regulations and offer clear revenue models and risk mitigation frameworks?</i></p> <p>Scene Setter</p> <p>Panelists: Mr. Mesut Avci (PhD), Mediterranean Energy and Climate Toolkit (MedBank)</p>
16:30 – 16:55	Wrap-up and conclusions

Simultaneous interpretation in: Arabic, English, French and Spanish.

Venue:

Headquarters of the Union for the Mediterranean
Palau de Pedralbes
[Pere Duran Farell, 11](#)
[08034 Barcelona](#)